

# BLOW HOT, BLOW COLD

Increasingly erratic weather patterns are throwing marketing calendars into disarray. Shannon Tellis looks at how brands and creative agencies navigate an uncertain playing field

**L**ast month, Mumbai woke up to a weird March-day in all but eight degrees. In the same month, the city recorded 100.3 degrees Celsius. In a similar surprise, temperatures in Delhi, which are normally soaring this time of year, have been the lowest of the year since March 2010. Down south, Bengal has recorded more than the usual summer rains – 357mm of rain against the average of 94mm.

Unexpected weather changes pose挑战 with agriculture by damaging crops and leading to untimely inflation, especially in the food sector among other industries. Another often-overlooked side-effect is its impact on consumer behaviour. If a brand fails set a summer campaign but the weather is rainy, the organization may not resonate with consumers. Similarly, a winter-themed campaign might backfire if most of the country is experiencing a heat wave.

This resilience is unavoidable since scripts are approved months before they are implemented, claims Anil Doshi, CEO, creative/epicenter, West Bengal Creative India. "Weather changes have been erratic recently. On sunny occasions, it changes into showers. Predicting and connecting to what is happening [weather-wise] when an ad releases is impossible," he says.

**FOLLOW THE DEMAND**  
With extreme temperatures becoming commonplace with each passing year, are brands struggling to adapt their marketing strategies? Not at the moment, say Nataraj Creative, Create and Starbucks, two brands known to release regular seasonal campaigns.

Despite the unusually warm weather in December 2012, Starbucks says it was one of its biggest months propelled by its seasonal menu. "To an extent, we're protected from seasonality because Starbucks has always been positioned as that third place where you go after work or after office. Or consumers come in to experience something different or toast up for different occasions – Valentine's Day, Friendship Day, Mother's Day," explains Deepak Krishnan, director – marketing, category loyalty and digital, Tata Starbucks.

However, the brand has faced side-affect in terms of price increases. "The increase in raw material costs has forced us to increase our prices. It's a tough call set a summer campaign but the weather is rainy, the organization may not resonate with consumers. Similarly, a winter-themed campaign might backfire if most of the country is experiencing a heat wave.

Prasad Patti, co-founder of Drift Water Design Studio, the creative agency behind Nataraj Ice Cream, says unpredictable weather has truly affected sales, since "ice cream is still an indulgence category". But it does play a crucial role in the quality and availability of stocks. Last year, ice-cream brands had to face three months' disruption, generating Nataraj's annual 'Berry Festival' to test market's demand. Similarly, last year's berry festival, which had led to limited berry stocks.

Unpredictable weather can be a deterrent for a day or two, but the market tends to recover, adds Amit's boss MD, Jayee Mitra.

Ravi Narend, business head and EVP of Godrej Agarwal, is also upbeat when it suddenly started raining in March this year, causing a temporary dip in demand. With multiple parts of the country experiencing one of the hottest February on record, Godrej Agarwal had reported a 27% value growth and a 31% volume growth in its cooling categories.



ILLUSTRATION: VIKRAM SHARMA



"Unpredictable rains are a short phenomenon and have limited impact on the weather trends in our country. We have noticed it right after the spell of rains."

Narend says, This is also why the trend is still bearing a 40% growth this summer over its 2012 counterpart.

It's important to mention that several seasonal categories have also seen bumper sales in 2013, the market has boomed both for the first time in two years after the Credit Crisis.

## LONGER CAMPAIGN SEASONS

However, the story changes a bit when it comes to spending. As the seasons get longer, and temperatures more extreme, Delma Creative's Dinal says clients are more inclined to run traditional seasonal campaigns for longer.

There was a time when seasonal ads were limited to three quarters or three months on average; this has now increased to four or five months, he shares.

In the case of an early summer, summer-specific categories and brands tend to start advertising earlier to maximize the opportunity, according to Amit. Joshi, CEO, Heros Media Group India. For instance,

both Coca-Cola and PepsiCo had kicked off their very own summer campaigns in February itself. The brands had tied up with Jawed Karim, and Tiger Shroff on February 22, while Pepsi's 'Race Up India' campaign with Indian cyclist Sharath Kamal went live on February 28.

However, Joshi cautions that overall spends will not increase but the phasing of campaigns may change in line with the 'weather realities' closer to the date of implementation. The most recent trend is whether for the time and predictions for future will trigger these decisions.

## YEAR-ROUND MESSAGING

With erratic and unpredictable temperatures, there is a case to be made for generic campaigns over seasonal-themed ones, ice-cream makers, for instance, face a lot of their marketing spend on year-round positioning. The reason being that the focus is to specify mass or occasion ranges on ice cream. Think of Aarti's now-round 'Ice cream vs Frozen Dessert' campaign or the 'Taste the Original' brand positioning.

"The result of these year-round campaigns is evident in the sales pattern that has changed over the years with a robust seasonality index," says Amit Joshi, citing how the difference between the peak and low sales is much flatter. In 2012, sales from January to June, account for sales (July to January) has decreased over the years. "The seasonality of ice cream has reduced, it's no longer a product restricted to only summers. This has changed the way we decide on advertising or marketing spends. Our advertising campaigns – print or media – see more spread across the year with more frequency during the summer months or festival months."

These factors – year-round visibility and year-round point of sale advertising – have added to the double-digit growth in the ice-cream industry year-on-year, he adds.

The efficacy of a generic campaign is often dependent on the product, says Amit. "Generic campaigns will not work for a seasonal category, unless you have innovative products – like all-weather ACs – which extend the product's relevance beyond the peak summer months."

Amit Joshi adds that if the product proposition is made relevant throughout the year, even seasonal



brands can be de-seasonalized. "The brand may not get the peak volume during the low season, but it will stay relevant in the consumer's mind which can be leveraged during peak season," they claim.

## TAPPING INTO THE IMPULSE

Vatas also noted that the demand for cooling products is no longer restricted to the March-June and October months. "A consumer's desire for the cold week or a hot February afternoon can trigger a purchase decision," their spokesman says. "This requires marketers to approach their end-custodians in real time and be flexible with their marketing communication."

However, unpredictable weather patterns also present a marketing opportunity.

Starbucks often turns to social media to capitalize on the movement. Krishnan adds, "During the Monsoon, we put out a post saying, 'Don't let the rain dampen your mood. Cheer yourself up by visiting a Starbucks.' Since their beverage and food planning is usually done for an entire season, social media helps the brand stay agile by dialing up or dialing down certain offerings in keeping with the weather outside."

Another trend advertising which is working this weather forecast is much-relevant messaging to customers, is another path advertisers are exploring. Trendy personalised weather-triggered re-organisation can drive customers to make unplanned purchases. Categories such as retail, apparel and e-commerce can benefit from this.

However, Krishnan believes weather advertising sometimes is forced. Krishnan believes brands shouldn't react to every single change. Instead, they should take more of a studied view and differentiate between climate and weather. In short, each unexpected rainy afternoon needs a rethink at the marketing calendar.

## WEATHER-BASED CAMPAIGNS

### India Airtel (2012)

With its weather-themed DOOH ads, beer brand Stella Artois wanted consumers to grab a cold in the unpredictable British summer. The ads activated only when the temperature went low by 2 degrees in targeted locations.

### Godrej (2012)

Godrej Consumer Healthcare leveraged Google's 'I'm Feeling Lucky' predictions, thereby targeting customers when they're most likely to get colds and the flu.

### WheyVita (2011)

To target Gen Z customers during specific weather moments, QSR restaurant Wendy's leveraged real-time weather data to rank the location as on/off depending on 'heatly' weather assessments.

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## MARKETING IN THE AGE OF PERSONALISATION

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Shannon Tellis is a marketing consultant.