



**MEMORANDUM OF UNDERSTANDING BETWEEN VOLTAS AND THE
MUSTAFA SULTAN GROUP TO FORM JOINT VENTURE COMPANY
IN THE SULTANATE OF OMAN**

May 31, 2010 Mumbai: At the Board Meeting of the Company held today, the Directors have approved the Memorandum of Understanding between Mustafa Sultan Enterprises L.L.C., Muscat, Sultanate of Oman and Voltas Limited for joint venture operations for execution of electro-mechanical (MEP) projects in Sultanate of Oman. This would facilitate Voltas' entry in MEP segment in Sultanate of Oman. Accordingly, incorporation of a limited liability company under the laws of Sultanate of Oman is being contemplated and the shareholding pattern would be in the proportion of 65% by Voltas Group and balance 35% by Mustafa Sultan Group. Upon allotment of shares, the joint venture company would become a subsidiary of Voltas.

Mustafa Sultan Enterprises L.L.C., a reputed company owned by the Mustafa Sultan Group in Sultanate of Oman is one of the prominent technology leaders and has diversified businesses in premium electronic products, lighting solutions, office automation technologies, industrial products, and information and communication products, backed up by world class services.

Voltas Limited is engaged in the business of Engineering, Procurement and Construction (EPC) Contracts and Services in the field of Mechanical, Electrical and Plumbing (MEP) Services and caters to a wide range of built environment and allied structures/facilities, within and outside India. Voltas Limited has executed several prestigious projects in India, South East Asia and Middle East and through the proposed joint venture with Mustafa Sultan Group, would leverage its vast experience, track record and expertise in the MEP field to opportunities for similar large value MEP Projects in the Sultanate of Oman.

The new joint venture is expected to be operational some time from June 2010, subject to requisite approvals in respect thereof.

Issued by:

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